

## CCG Board

Date of meeting		30 January 2020	
Agenda item	<b>7.3</b>	<b>Paper No</b>	<b>WHCCG20/006</b>

### Maternity and Children's Collaborative Commissioning Highlight Report (January 2020)

<b>Key issues</b>	<p>This paper updates the board members on work programmes of Maternity and Children's Collaborative Services; highlighting performance across programme areas, providing updates from respective local care partnership areas and the wider programme of work relating to key issues for West Hampshire CCG.</p> <p>Key Issues:</p> <ul style="list-style-type: none"> <li>• Full review of spend and future investment into services to support Children's Emotional Health and Wellbeing services underway in collaboration between West Hampshire CCG and the Hampshire CCG Partnership.</li> <li>• Children's Therapies services; draft service specification has been produced and a business case is under development.</li> <li>• Psychiatric Liaison: within acute systems (for children and young people) there are currently differing levels of provision at Acute Trusts which risks adding to acute care pressures through winter months.</li> <li>• Production of refreshed Local Transformation Plan for Children's Emotional Health and Wellbeing.</li> </ul>
<b>Strategic objectives / perspectives</b>	<p>This paper addresses the following CCG strategic objectives:</p> <ul style="list-style-type: none"> <li>• Ensure system financial sustainability</li> <li>• Ensure safe and sustainable high quality services</li> <li>• Work in partnership to commission health and social care collaboratively</li> </ul>
<b>Actions requested / recommendation</b>	<p><b>The West Hampshire Clinical Commissioning Group Board is asked to:</b></p> <ul style="list-style-type: none"> <li>• <b>Review the contents of Maternity and Children's Collaborative commissioning highlight report</b></li> <li>• <b>Note the refresh of the Hampshire and Isle of Wight Local Transformation Plan for Children and Young People's Emotional Health and Wellbeing (produced in accordance with NHS England requirements).</b></li> </ul>

<b>Principal risk(s) relating to this paper</b>	Risks are reported as relating to CAMHS – assurance of safety of young people on the waiting list is currently the joint highest risk the CCG has on its Corporate risk register – rated as 16 – very high risk.
<b>Other committees / groups where evidence supporting this paper has been considered</b>	West Hampshire CCG Board Childrens Commissioning Performance and Governance Group
<b>Financial and resource implications / impact</b>	There are no direct financial / resource implications / impacts relating to this report
<b>Legal implications / impact</b>	There are no direct legal implications / impacts relating to this report.
<b>Report author</b>	Highlight report adapted for West Hampshire CCG by Jenny Erwin, Director of Commissioning
<b>Sponsoring director</b>	Jenny Erwin, Director of Commissioning Mike Fulford, Chief Operating Officer
<b>Date of paper</b>	20 January 2020

Key programmes	Monthly actions / areas of concern	Progress against plan / actions	Status
<p>1. Child and Adolescent Mental Health (Hants only)</p>	<ul style="list-style-type: none"> <li>Contract variations in relation to additional funding for Core CAMHS services have been agreed with the service provider for 2019-20. Work underway to provide clarity of core CAMHS spending and investment plans with Sussex Partnership NHS Foundation Trust (SPFT) for 2020-21 and beyond.</li> <li>Financial planning for 2020-21 spending plans for all emotional health and wellbeing services underway and due to complete during January 2020 to include:                             <ul style="list-style-type: none"> <li>Future in Mind funding approved for Counselling Service (currently provided by No Limits, contract ends March 2020). Confirmation of procurement arrangements is now a priority.</li> <li>Awaiting decisions for funding of Frankie Workers beyond 2021 and Peer Support – Hampshire Parent Carer Network.</li> <li>Health and Justice funding coming to an end in March 2020 impacting on: Willow Team; Breakout Youth; Primary Mental Health (MH) workers in Behaviour Support Team and Wellbeing Practitioners in Youth Offending Team.</li> </ul> </li> <li>A refresh of the Hampshire and Isle of Wight Local Transformation Plan for Children and Young People's Emotional Health and Wellbeing has been fully completed.</li> </ul>	<p>Agreed investment is intended to tackle the challenges around long waiting times for assessment and treatment in line with resolution of workforce gaps. With the initial contract period ending in March 2021 commissioners will be starting a major review of both the current service and commissioning options and intentions in early 2020 to inform decisions around contract extension and ongoing transformation of children's mental health services.</p> <p>CYP Performance and Assurance group has been implemented to oversee and assure on delivery. In addition, a wider strategic group focusing on development of alternative treatment solutions has been set up, the 1<sup>st</sup> meeting of the new CAMHS transformation board is set for 5th February at which an outline CAMHS 2020/21 will be reviewed. The current Autism service provision is also under review, and development and mobilisation of robust procurement arrangements for the commissioning of these services during 2020-21 will be developed as next steps.</p> <p>The refresh of Local Transformation Plan for Children and Young People's Mental Health in accordance with NHS England requirements has been submitted.  <a href="https://www.westhampshireccg.nhs.uk/download.cfm?doc=docm93jjm4n6374.pdf&amp;ver=12147">https://www.westhampshireccg.nhs.uk/download.cfm?doc=docm93jjm4n6374.pdf&amp;ver=12147</a></p>	<p style="background-color: red; color: white; text-align: center;">RAG</p>
<p>2. Children's Integrated Therapies Procurement</p>	<ul style="list-style-type: none"> <li>Service redesign and re procurement is now underway.</li> <li>Includes review of activity levels and current performance as well as the scope of service provision.</li> <li>Close working with Hampshire County Council on the service design and its link with wider services will ensure a fully integrated offer for patients.</li> </ul>	<p>Integrated Therapies Programme Board has been established which is overseeing the delivery of the plan.</p> <p>Programme progressing to plan, WHCCG Clinical Cabinet approved the service specification in January 2020.</p>	<p style="background-color: yellow; text-align: center;">RAG</p>
<p>3. Psychiatric Liaison (PL) within acute system for Children &amp; Young People (CYP)</p>	<ul style="list-style-type: none"> <li>Acute hospital colleagues have been working with Sussex Partnership to explore psychiatric liaison opportunities across Hampshire</li> <li>A Hampshire wide Mental Health Crisis Summit was held in December 2019 to support this review</li> <li>WHCCG has secured winter funding to enable services across Hampshire and IoW to support CYP in crisis who attend ED departments during the winter period</li> </ul>	<p>Proposals have been developed for Paediatric Psychiatric Liaison across Hampshire and will contribute to the overall strategic budget investment / spending review on all emotional health and wellbeing services through January for CCG delivery of the mental health investment standard.</p>	<p style="background-color: red; color: white; text-align: center;">RAG</p>

# Key Risk: CAMHS Service delivery

## Waiting times

Average in weeks - Hampshire	Current period	Previous period	
4 Week Referral to Assessment*	11.4 weeks	15 weeks	↓
Longest wait	19 weeks	17 weeks	↑
Shortest wait	5 weeks	10 weeks	↓
18 Week assessment to treatment*	42 weeks	46 weeks	↓
Longest Wait	49 Weeks	66 weeks	↓
Shortest wait	14 Weeks	12 weeks	↑

Hampshire	Target	Current period	Previous period	
4 Week Referral to Assessment*	95%	37.2% YTD	38.4% YTD	↓
18 Week Referral to Treatment*	95%	49.7% YTD	49.3% YTD	↑
GP Urgent Assessment	100%	100%	100%	↔
24 Hour Crisis	100%	100%	100%	↔
Eating Disorder Urgent – 1 Week (by 2020)**	95%	33.3%	49.3%	↓
Eating Disorder Routine – 4 Weeks (by 2020)**	95%	70%	50%	↑

- Excludes vulnerable groups. \*\* The Eating disorders figures are provisional Q2 figures – End Sept, and expecting update next month following NHSE data validation.

## Key actions to address

- Active recruitment to all SPFT teams started in early January
- Winter pressures monies being deployed to support young people in crises attending Emergency Departments
- New CAMHS Transformation Group (commissioners only initially) commences 5 February 2020
- Work in localities to improve referral processes and increase knowledge of local sources of support available, following CAMHS referrer survey
- Mental Health Support Teams in schools – second round of bids submitted for support to schools in New Forest and Winchester & Eastleigh

# Children with Special Educational Needs (SEND)

Matt Powell

December  
2019

PROJECT STATUS

PERFORMANCE

## Key Aims

To ensure that the CCGs and the local trusts across Hampshire and the Isle of Wight are acting in accordance with statutory requirements, thereby ensuring that:

- children and young people with special educational needs and disabilities have their needs identified and met promptly
- services are jointly commissioned to meet their needs
- The CCG and Local authority are inspection ready

Key deliverables	Monthly update	Project Status
1. Quality Assurance of Health Advice for Educational Health and Care Plans	A review is taking place to ensure there is a clear process in place for overseeing Quality assurance of health input to plans. Recruitment has been difficult to these specialist posts; An Associate Director has now commenced in post in November 2019 and plans to recruit a deputy DCO and an Programme Manager for SEND have been approved financially and are out for recruitment	
2. Inspection readiness.	Special Educational Needs Area joint inspection has been completed for IOW and is expected imminently for Hampshire; SEN/Health Steering Group has been established. IoW Self Evaluation and action plan now complete to reflect what the inspectorate found. Hampshire's Self Evaluation being updated in advance of the inspection.	
3. 6 week compliance for Health advice for Educational Health Care Plans (EHCP)	Due to this year's 45% increase in demand for EHCPs Trusts are reporting difficulties in meeting the timelines. Data from Hampshire County Council and NHS Solent has now been triangulated and an action plan is being drafted with local trusts. Live discussions taking place with Solent who have seen the highest increase in demand for therapies and community paediatric services. This is being matched with activity and waiting times data for the trust	
4. To Review SEND Local Offer for Hampshire and the IoW	No progress made due to capacity. Recruitment is ongoing	

## Key risks to delivery this month

Risk description	Mitigation	Current rating
Across Hampshire this year there has been a 45% increase in demand for EHCP health advice, putting delivery to timescale under significant pressure	Data has now been received. It is apparent that an element of Hampshire County Council's process was contributing to the increase in demand. HCC have reviewed their approach to requesting health advice to remove this pressure. The team are monitoring closely to assess impact	
The AD has now left and the assistant Designated Clinical Officer role is vacant.	Associate Director commenced in post mid November. Following discussion with CQC during inspection on IOW Deputy DCO role has been approved financially and is out for recruitment. Potential Programme Manager for SEND has also been identified and we are currently in discussions over recruitment	

### Key Aims

The local maternity system (LMS) has been working to transform maternity services in line with the national better births programme. The programme has a series of work streams that will improve women's experience

Key deliverables	Monthly update	Project Status
Recruitment – LMS role and Band 6 Team Transformation Project Officer	Following a number of recruitment processes we were successful in appointing to the Senior Transformation Manager Role for the Local Maternity System National Transformation Programme, start date to be agreed and anticipated by March 2020.	
Peer Review at HFFT	In collaboration with North Hampshire CCG, Deputy Director of Quality, a peer review of Maternity Services at Hampshire Hospitals Foundation Trust (Royal Hampshire County Hospital site) which included, ante Natal, post Natal, day Assessment Unit) and labour ward was undertaken.  Formal reports have been submitted by Associate Director of Maternity and Early Years which will assist in informing local work between quality and commissioning teams were improvements need to be made.	
Local Maternity System	<p>Smoking cessation CO Monitors have now been purchased by IOW Maternity Services and following a number of meetings IOW maternity services are working collaboratively with IOW Public Health Teams and have implemented a bespoke smoking cessation service for pregnant women (IOW have high rates of women smoking at booking and post birth, 15.6%). This will be monitored locally by commissioners and the programme is being formally monitored by a Smoking Cessation Study.</p> <p>Neonatal – key highlights</p> <ul style="list-style-type: none"> <li>No babies born in the wrong place since July 2019 (pre-term babies) across the LMS</li> <li>Avoiding Term Admissions Into Neonatal units (ATAIN) is at 4.6% of all babies</li> </ul> <p>PRCePT: Reducing cerebral palsy through improving uptake of magnesium sulphate in preterm deliveries</p> <ul style="list-style-type: none"> <li>Wessex, Target 1.85%, SHIP, 97%</li> </ul> <p>The long term outcomes will be measured through ongoing surveillance of this children in paediatric services. The reduction of cerebral palsy diagnosis will have a financial impact to the health economic in the longer term.</p>	

### Key risks to delivery this month

Risk description	Mitigation	Current rating
Capacity within the team	LMS and Early Years Senior Transformation Manager, - Recruitment has been successful although new staff member will not be in post until March 2020.	

### Key Aims

To improve services delivered to CYP by providing care closer to home, strengthening links between primary and secondary care and aligning service provision with CYP's needs.

Key programmes of work	Progress to date	Planned Quality or Financial Improvements	Project status
1. Connecting Care for Childrens Hubs (CCCH)	An initial evaluation has been undertaken to inform funding decisions for 2020/21, together with an evaluation of the CHAT service and the potential for this to be expanded to cover other practices and Hubs. Work continues with CAMHs to explore joint work with the Hubs.	<b>Children's Hubs have been shown to reduce</b> both outpatient and ED attendances at acute hospitals, as well as GP appointments. Feedback from evaluation has also demonstrated improved links between primary and secondary care	
2. Treloar's Special School – in-house primary care service	Farnham Dene Medical Practice are now delivering the on-site primary care services. Work is underway to commission a wheelchair service for new CYP registering with the practice following Virgin's refusal to accept them.	Work with Treloar's to improve the quality of services commissioned by them Minimise the lumber of CYP attending hospital	
3. Review and revise the Paediatric Assessment Unit (PAU) scope to ensure that it delivers the specialist care that commands the premium tariff paid for it. Further development of CHAT service	An evaluation report has been produced for the Child Health Assessment Team (CHAT), supporting the work undertaken by HHFT that suggests that the service does reduce referrals to the PAU. A costed proposal to expand the service to cover all practices is being prepared by HHFT.	Greater clarity of pathways and potential expansion of the CHAT service	
4. Paediatric Psychiatric Liaison	Proposals have been developed for Paediatric Psychiatric Liaison across Hampshire following a meeting in November. Joint work between HHFT and CAMHs is underway to explore the submitted proposal for extending the i2i service in order to provide additional capacity, including using the third sector, to better meet the needs of CYP presenting at ED, also aligning the operating hours of this service to the peak hours of attendance.	To deliver a service that better aligns to the times Children and Young People (CYP) who present to Emergency Department (ED) and to reduce admissions. Liaison proposals will contribute to the overall strategic budget investment / spending review on all emotional health and wellbeing services through January for CCG delivery of the mental health investment standard. Number of CYP presenting with MH issues having unnecessary in-patient stays continues.	
5. Submission of QIPP draft plans for 20/21	For Commissioning Directors consideration on 2 December 2019 Areas for consideration: CCCH (as above), Length of Stay, CHAT service	Will require ongoing investment into CCCH for 20/21 and additional investment into CHAT teams to roll this service wider across the locality.	

### Key risks to delivery this month

Risk description	Mitigation	Current rating
Impact on HHFT due to the significant increase in EHCPs and resulting in delays to these being completed	Hampshire wide work is being undertaken by the Children's team to quantify the impact on all of the providers, with this to then be used in order to develop a proposed solution	
Impact on HHFT of the increasing number of CYP presenting at ED with mental health issues.	Joint work between HHFT and CAMHs to explore the submitted proposal for extending the i2i service in order to provide additional capacity, including using the third sector, to better meet the needs of CYP presenting at ED, also aligning the operating hours of this service to the peak hours of attendance.	

### Key Aims

To improve services delivered to CYP by providing care closer to home, strengthening links between primary and secondary care and aligning service provision with CYP's needs.

Key programmes of work	Progress to date	Planned Quality or Financial Improvements	Project status
Submission of QIPP draft plans for 20/21	For Commissioning Directors consideration on 2 December 2019 Areas for consideration. This was completed by North and Mid system Senior Commissioner on behalf of WH CCG. <ul style="list-style-type: none"> <li>Outpatient Transformation</li> <li>Children's hospital at home</li> </ul>	Will require ongoing investment into CCCH for 20/21 and additional investment into CHAT teams to roll this service wider across the locality	
Mapping of potential Aetiology Service with University Hospital Southampton (UHS)	Audiology for SW System is provided by In Health with Southampton City CCG as the lead commissioner and West Hampshire CCG as the associate. Following the commissioning of In Health Audiology service in 2015 the provider could not undertake aetiology due to it being diagnostic only services. This has been undertaken by Portsmouth Hospital Trust audiology department as a temporary measure. We have mapped a future service with UHS against NICE guidance and developed a clinical pathway. A draft funding proposal is being drafted to submit for funding approval. The provider is confident they could implement service operational by April 2020.	Quality: services closer to local population Financially, currently resourcing PHT to undertake this	
Paediatric Assessment Unit (PAU)	Following the opening of the Children's ED in UHS it has prompted a change in the clinical pathway. As all children referrals are directed to ED a greater proportion are being discharge direct from ED without the need for a PAU admission.  Due to the reduction in demand it is anticipated the need for a children's' hospital at home will require consideration as a future proposal.	Improved outcomes for families as reducing admission – seen a significant reduction in PAU attendance and the short staff tariff costs.	

### Key risks to delivery this month

Risk description	Mitigation	Current rating
Delays in roll out of children's hub negatively impact on QIPP saving target.	Ongoing communication with Eastleigh Southern Parishes (ESP) Primary Care Networks (PCN) to ensure start date is as soon as possible, We are looking to bring forward the start date of the Winchester Hub to offset this delay, piloting model development (Children, Adolescent, Mental Health Services and Children's Health Assessment Teams (CHAT) within the North & Mid system to try and increase impact.	
Psychiatric Liaison staffing – unsuccessful recruitment and second resignation	Task & Finish group exploring model options which will reduce staff 'burn out'. Engaging existing staff in work to ensure their views impact on development of plans. Linking with community CAMHS around contingency plans.	
Insufficient commissioning capacity	New Senior Transformation Manager has been appointed and due to commence on 6 January 2020.. This period will need to be covered by team.	